



ROYAL AMERICAN MANAGEMENT, INC.
ROYAL AMERICAN DEVELOPMENT, INC.
ROYAL AMERICAN CONSTRUCTION CO., INC.

March 24, 2021

Via email - EPitts@Dewberry.com

Mr. Eric Pitts

Dewberry

RE: North Panama City Sewer Improvements

Dear Mr. Pitts,

Royal American Construction Company, Inc. (RAC) would like to implement the Local Preference, as stated in the bid documents, on the North Panama City Sewer Improvements Project. RAC will match the low bid submitted by L&K, in the amount of \$918,000.

We look forward to working with Dewberry and The City of Panama City.

Respectfully,

A handwritten signature in blue ink, appearing to be 'S. Summerbell', written over a light blue horizontal line.

Steven M Summerbell
Project Manager